

Setting the Stage



# The ACDS Value

The Alberta Council of Disability Services (ACDS) is a member-driven, not-for-profit organization committed to strengthening the community disability sector to benefit Albertans with developmental disabilities.

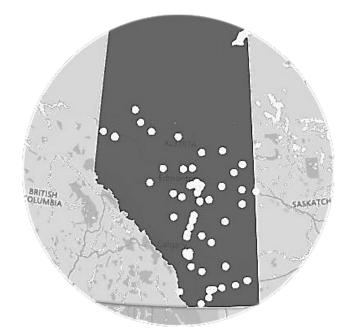
**Our vision**: People with disabilities live full lives as citizens supported by a vibrant network of services in their communities

**Our mission:** ACDS is the collective voice of our members, advancing excellence and best practices, advocating for effective public policy, and championing professional disability services

With over 145 member organizations from the community disability sector, we are collectively influencing the policy agenda related to persons with disabilities and the organizations that support them. And, through our progressive standards, programs and services, we are engaging and elevating the sector towards our shared vision.

# 80%

of all PDD-funded community disability service providers in Alberta are ACDS members



Members across the province Representation in all regions

## Message from the President of the Board and CEO

In 2017-2018, ACDS capitalized on the opportunity to reflect, strategize and reposition ourselves as we moved through a leadership transition and developed a new strategic framework. The strategic framework focused our work on three key areas and associated priorities: Advocacy and Giving Voice; Strengthening and Building Capacity in the Sector; and, Building Connections and Opportunities for Collaboration.

We used this framework as a foundation to examine our programs, services, activities and structures for alignment and responsiveness to sector and membership needs and emerging issues. Key to our accomplishments was re-engaging our membership, resetting our relationship with government and external partners, and reviewing and restructuring our staffing, committees and councils, as well as bylaws and board governance structures. ACDS has also begun reviewing and updating programs and services with a key focus on renewing our training and accreditation programs.

This year, we increased our capacity to achieve our mission and strategic priorities through a new leadership structure focused on responsive programs and services and a new capacity for membership-driven and evidence-based advocacy. We are working to solidify a collaborative partnership with government through the negotiation of a Memorandum of Understanding (MoU) with Alberta Community and Social Services. The MoU will serve as a platform to advance sector priorities and ensure a voice for service providers in system change and improvement.

We also engaged in extensive membership consultation through regional membership meetings and through the establishment of two new provincial committees: the Government Relations Committee and the Human Resources Coordinating Committee. This engagement provided critical feedback that is supporting the development of our advocacy and policy agenda. As well, it is fueling changes and improvements to the Creating Excellence Together (CET) Accreditation program, workforce initiatives, and improving the content, quality and access to training and education services.

In this report we share all of our high-level achievements from 2017-2018. We are proud of our accomplishments and know these have helped set the stage for a strong and impactful ACDS future. We want to thank our Board Members for their leadership and time, our staff for their patience and commitment, our partners for their support, and our membership for their critical engagement, feedback, and trust. We also extend our thank you to our retiring Board Members, Darrin Stubbs, Peter Stoye and Judy Galbraith for their years of service and championing of ACDS and community disability services.

Helen Ficoalli

Helen Ficocelli President, Board of Directors, ACDS

India Aesol

Andrea Hesse CEO, ACDS

# 2017-2018 Highlights

# A Strategic Focus

#### Setting the stage: new strategic framework

In late 2017, in consultation with our membership, the Board of Directors and staff, we approved a new strategic framework. The 2017-2020 Strategic Framework is ACDS' core strategic tool to inform and drive the development and delivery of our programs, services and initiatives.

The framework sets 9 strategic priorities around three core businesses:



1. Advocate for issues that affect the disability sector (give voice and influence)



2. Strengthen the disability sector (build capacity)



3. Build connections and networks (connectivity and collaboration)







# Public Policy Advocacy and Influencing Change

ACDS is viewed by the Government of Alberta (GoA) and the community disability sector as a credible and trusted voice in the community disability field. In 2017-2018, ACDS worked hard to represent sector issues and needs, and we advocated—with success—for changes that addressed these. We informed our members about legislative changes and sought clarity from the GoA, when required.

In addition, we implemented strategies to strengthen our relationship with the GoA, as well as strategies to further engage our members in our advocacy efforts.

# Addressed concerns and successfully advocated for changes to Bill 17 (Fair and Family-Friendly Workplaces Act)

- ✓ Successfully advocated for retroactive top-up to agency contracts to address organizations' financial shortfalls resulting from the increase in the minimum wage
- ✓ Successfully advocated for retroactive top-up to agency contracts to address the increased costs for statutory holidays
- ✓ In collaboration with other member associations and the GoA Ministries of Community and Social Services and Children's Services, advocated for proper exemptions to the legislative requirements so that workers and organizations have flexibility related to overtime calculations. The Ministry of Labour's, "Am I a Caregiver" tool was a direct result of this close collaboration

# Sought clarity and shared information about Bill 30 (Act to Protect the Health and Well-Being of Working Albertans)

- ✓ Worked extensively with Alberta Community and Social Services and Alberta Labour to clarify requirements of the Bill, and address the human resources, administrative, and financial impacts of the changes on our sector
- ✓ Developed strategies to share the information more comprehensively, and collaborated with ALIGN Association of Community Services and the GoA to provide information sessions about the Bill 30 to service providers

Kept our members informed about legislative and policy changes through regular e-updates and other communication vehicles

# 220

sector leaders received regular eupdates about policy and legislative changes impacting the sector







# Created a new vehicle to develop a collective voice and build advocacy capacity

✓ Established the ACDS Government Relations Committee with member representatives from across the province. The committee will advise on policy issues and political developments, and support us to develop collective messages and tools to enhance the advocacy and government relations capacity of member organizations

# Strengthened government relations by initiating a Memorandum of Understanding (MoU) between ACDS and the GoA

✓ Initiated the work to draft a MoU between the ACDS Board of Directors and Alberta Community and Social Services. The MoU will create a framework for a stronger relationship with government on communication and information-sharing, collaboration on policy initiatives, and a data strategy





# Raising Professional Standards through Accreditation

This year, ACDS evaluated and reviewed many of our processes related to the accreditation program and implemented strategies to strengthen the program. We also encouraged and supported organizations to achieve the higher, Creating Excellence Together (CET) Level 2 designation as well as additional standards. In 2017-2018, we:

#### Implemented strategies to improve the accreditation process

- ✓ Streamlined many accreditation processes, including those related to human resources
- ✓ Increased pre-survey visits and provided assistance with the 2016 digital self-study guide tool
- Redeveloped reporting tools
- Invited all team leaders and surveyors to refresher training.
  100% of team leaders and 71% of surveyors took refresher training in 2017-2018
- ✓ Offered training on the consistent interpretation of standards related to supports for people with complex medical and behavioural needs

#### Supported the achievement of higher-level and additional designations

- Encouraged and supported organizations to achieve CET Level 2 designation. Level 2 service providers are recognized for their innovative and creative approaches to the delivery of quality services.18 organizations were awarded CET Level 2 designation, an 80% increase from 2016-2017
- ✓ Recognizing the complexity and breadth of services provided, we engaged more organizations to meet additional standards including: Services for Children with Disabilities; Complex Support Needs, and Respite for Children and Adults with Disabilities







# Building Capacity through Training and Development

ACDS continued to offer relevant, industry and Alberta-specific training and development programs for service providers and for trainers in the field. To increase reach and access to our training and development programs, this year we set the stage for more online and blended programs. We also piloted an online version of one of our core training programs, while encouraging uptake of existing online programs.

# In 2017-2018, ACDS offered 27 sessions of the following training and development programs:

- Foundations Face-to-Face
- Online Foundations
- Foundations Train-the-Trainer
- Community Inclusion to Community Presence
- Positive Behaviour Supports (PBS) Level 1 and 2 Workshops
- Online pilot of PBS Level 1 and 2
- PBS Train-the-Trainer Workshops

80 organizations participated in one or more ACDS training programs

## Supporting an Energy Efficient Sector

To support a more energy efficient future for the sector, ACDS pursued and was awarded a Community Environment Action grant from the Alberta Ministry of Environment and Parks in late 2017.

The grant supported ACDS to hire an Energy Efficiency Coordinator, responsible for conducting energy audits for our members and educating the sector about energy efficiency. The coordinator:

Planned for, researched and began implementing the program

**Piloted the initiative** and conducted energy audits of some ACDS members and advised them on the potential for energy savings

#### Identified energy and cost savings for our members

**Developed strategies** for further engaging the sector to participate in the program and began building the educational component of the program to be implemented in 2018-2019



# 413 Graduates







Analysis of the member organizations engaged in the pilot found they could save up to



through electricity and gas efficiencies, such as lighting measures and boiler upgrading





Over 338

conference

participants in our

annual

# Connecting and Building Capacity through our Conference

#### In 2018 ACDS hosted our 32<sup>nd</sup> annual Spring Conference

- In collaboration with representatives from member agencies and others, ACDS planned and hosted the conference titled, "Navigating the Journey...To Who We Are!" in Edmonton
- This pirate-themed conference saw the largest attendance in ACDS' history, with 58 more delegates than the 2017 conference and greater participation of front line workers
- 338 representatives from the community disability sector benefited from 39 workshops and sessions, hosted by over 70 presenters covering a range of pertinent and engaging topics from complex needs to building policy capacity

#### Recognizing Innovation in the Sector

#### Presented the 2<sup>nd</sup> annual ACDS Innovation Award

- The award recognizes and promotes innovative initiatives in the sector
- The 2018 ACDS Innovation Award was presented to St. Paul Abilities Network (SPAN) for its new social enterprise: the St. Paul Hampton Inn. SPAN demonstrated great leadership by establishing its seventh, and largest, social enterprise with the St. Paul Hampton Inn. SPAN's innovative venture is addressing a community need, creating employment for people with disabilities and Indigenous people, while also generating income for the agency
- Other organizations nominated for excellence in innovation:
  - Accredited Supportive Living Services Ltd
  - Saskatoon Lake Facility
  - Chrysalis
  - Rehoboth Christian Ministries
  - Skills Society
  - Vecova Centre for Disability Services and Research



Minister Sabir (centre) with 2018 ACDS Innovation Award winners St. Paul Abilities Network, Board President Tom Melnyk (left) and CEO Tim Bear (right)

# 1. Influencing





# Advancing the Sector's Workforce

ACDS has a long history of supporting organizations to address workforce challenges and develop sustainable strategies. In 2017-2018 ACDS:

#### Conducted the 9th Annual Workforce Survey

- The survey is the only publicly-available source of detailed information about the workforce profile and turnover in Alberta's Community Disability Services sector
- It provides provincial and regional data on workforce distribution by gender, age, education, position, employment status, wage level and length of employment. Overall turnover rates were also reported
- It is a vital source of information, used by ACDS, sector organizations, and funders to help develop provincial and regional human resource strategies, policies and processes

#### Revised the Workforce Classification System (WCS)

- WCS is a critical tool for service providers to identify the current and future staff competencies
- WCS was revised significantly in 2017-18, to reflect changes to the sector over the five years since the 4<sup>th</sup> edition was released. The 5<sup>th</sup> edition incorporates feedback from numerous service providers and the Alberta Disabilities Workers Association who provided their input on the revisions

#### Created a new mechanism to address workforce issues

- The ACDS Human Resources Coordinating Committee replaces the old Provincial Workforce Council
- With member representation from across the province, this new body will coordinate activities to address sector-wide human resource issues that are priorities for our members

2017 Annual Workforce Survey 31% of ACDS member organizations participated in the survey They

represented a workforce of

4,700

employees, supporting

4,100

individuals







## Engaging our Membership

This year, ACDS made engaging our membership a strategic priority and created a senior leadership position to elevate ACDS' strategic and membership engagement capacities. A rapid outcome of this was the implementation of new vehicles and mechanisms for province-wide membership engagement and collaboration. We:

**Hosted a leadership forum in October.** The forum engaged membership with the 2017-2020 Strategic Framework and identified priority actions associated with the core businesses identified in the framework

Hosted a series of membership engagement sessions. Sessions were held in all regions in the first half of 2018, to discuss issues, challenges, potential solutions, and the role of ACDS in addressing these needs and concerns. The findings from these sessions will provide a platform to develop collective strategies for future action

**Began creating a new membership association database**. The new database will improve efficiency in membership administration processes. It will also enable us to produce better aggregate data about member organizations to support our advocacy work

#### Formed new vehicles to support the strategic framework



Representing **65** member organizations



# **Our ACDS**

#### **Board of Directors**

Helen Ficocelli President Ryan Geake Vice President Darrin Stubbs Regional Director, NW Diane Magill Regional Director, NE/North Central Erin Waite Regional Director, Calgary Esther McDonald Regional Director, Central James Woodall Regional Director, South Peter Stoye Regional Director, Edmonton

Judy Galbraith Director Sean Hann Director

#### 2017-2018 ACDS Staff

Andrea Hesse CEO

Clova Lehr Director, Services & Accreditation

Nilima Sonpal-Valias Director, Strategic Initiatives & Engagement

Alison Long Executive Assistant Anne Gosnell Business Administration/Accounting Chinekwu Ibeabuchi Standards Accreditation Coordinator Christine Do Training and Development Coordinator Doreen Hogarth Manager, Training and Development Elizabeth Klein Administrative Assistant Maxine Innes Manager, Business & Finance Mel Griswold Standards Accreditation Coordinator Neil Delorme Energy Efficiency Coordinator Sheila Trew Senior Accreditation Coordinator Valerie McKinney Accreditation Administrative Assistant

# Our ACDS

#### **Our Members**

#### Calgary

Association for the Rehabilitation of the Brain Injured Calgary Alternative Support Services Inc. Calgary Community Day Services Inc. Calgary Scope Society Calgary Society for Persons with Disabilities Calgary Society of Community Opportunities Columbia College **Community Living Alternative Services** Connections Counselling and Consulting Foundation Developmental Disabilities Resource Centre of Calgary Foothills Advocacy In Motion Society In-Definite Arts Society L'Arche Association of Calgary New Age Services Inc. Optional Rehabilitation Services Inc. Prospect Human Services Society **Resicare Society of Calgary** Resourceful Futures Community Support Ltd Carol Seaman Rise and Shine Southern Alberta Supportive Services Springboard Centre for Adults with Disabilities Supported Lifestyles Ltd. Universal Rehabilitation Service Agency Vantage Enterprises Ltd. Vecova Centre for Disability Services and Research

#### Edmonton

Alberta Adaptabilities Association Arch Enterprises & Training Association of Edmonton Association for Supported Community Connections Association Supporting Choices of People, Edson **Catholic Social Services** Centre for Autism Services Alberta Chimo Youth Retreat Centre Chrysalis Edmonton Integrated Services Ltd. **Elves Special Needs Society EmployAbilities** Entrust Adult Inc. **Excel Resources Society** Gateway Association for Community Living Good Samaritan Society, The Goodwill Industries of Alberta Home-Within-A-Home Society of Edmonton Hope 4 Life I Have A Chance Support Services Ltd. Independent Advocacy Inc. Key Support Services Inc. L'Arche Association of Edmonton Leduc Community Living Association Leduc Linx Connect Centre Lo-Se-Ca Foundation McMan Youth, Family & Community Services Association Mill Woods Society for Community Living **MIRA Facilitation Center** MirkaCare Services Inc. Nina Hagerty Centre for the Arts Prince Charles Residence **Rehoboth Christian Ministries Residential Aide Placement Service** Robin Hood Association Skills Society Society for Selections & Career Support Service The Tralee Residential Services Ltd Transitions Rehabilitation Association of St. Albert and District Wildrose Caregivers Ltd. Winder Inclusive Communities Service Winnifred Stewart Association WJS Alberta YWCA of Edmonton

# Our ACDS

#### North Central

Blue Heron Support Services Association Blue Heron Vocational Training Centre Dove Centre Empowering Citizens for Health and Opportunity Society Lac La Biche Disability Services Inc. Life Empowerment Support Services St. Paul Abilities Network Vegreville Association for Living in Dignity Westlock Independence Network

#### Northwest

Accredited Supportive Living Services Canadian Mental Health Association North West (Grande Prairie) Community Life Acceptance Independence Resources Falher Friendship Corner Association Centrepoint Facilitation Inc. Marigold Enterprises Rehabilitation Society Northern Lights Ranch Signature Support Services

#### South

Ability Resource Centre Alfred Egan Home, Alberta Health Services **Bluefox Association Bulwark Homes** Cardston and District Association for the Handicapped CBI Greystoke Home Health **CORE** Association Crowsnest Community Support Society Edenbridge Family Services Inc. Health Care Homes Ltd Interdependent Social Accountability Housing Inc. L'Arche Lethbridge Lethbridge Family Services Newell Community Action Group Next Step Residential Services (Medicine Hat) Ltd. **Opokaa'sin Early Intervention Society** Peak Vocational Services Inc. Quest Support Services Inc. **REDI Enterprises Society** SASH Disability Support Services Southern Alberta Community Living Association Southern Alberta Individualized Planning Association Taber Special Needs Society Wheat Country Special Needs Society

#### Central

**Ability Development Services** Accredited Supports to the Community Advance Society Innisfail: Support for Developmentally Disabled **Beehive Support Services Association** Camrose Association for Community Living Centra Cam Vocational Training Association Cosmos Community Support Services Ltd. Drumheller and Region Transition Society **Employment Placement and Support Services** Falcon Enterprise, Wainwright & District Association Horizons Training Centre Society Lacombe Action Group for the Handicapped Padnoma Support Services Inc. Parkland Community Living and Supports Society Providing Residential Options and Services **Regional Living Skills Rocky Support Services Society** The SS I\*C\*E\* Vermilion Association for Persons with Disabilities -FOCUS Wainwright Association for Community Living Westward Goals Support Services Inc. Wetaskiwin & District Association for Community Service

#### Northeast

Salvation Army START Program

#### Affiliate members

WCG Services - British Columbia

#### Associate Individual Members

Andrea Tombrowski Angela Irvin Bob Greig Dale Peterson Gail Stephens Ibrahim Oyebode Jean Jones Laurie Williams Lin W Hermanson Linda Maxwell Lori Miller Nyah Aben Collins RalChukwu Gloria Nwaobi Rita O'Connor Sheila Foster

## Acknowledgments

We thank the following for their support in 2017-2018

#### **Commission on Accreditation**

Jane Rotnem Chair, Legal Representative Carolyn Mills Alternate Chair, Legal Representative Helen Cowie Alternate Chair, Legal Representative

Dr. Aileen Wight Felske Ann Sims Doug Luft Janice Gerbrandt Karen Gingras Linda McLean Michelle Cole Pam McGladdery Pat Whyte Verlie Weiss

#### **Team Leaders**

Ashley Dreger Bonnie Hall Cindy Wiebe Lin Hermanson Lynn Graville Rita O'Connor Sandi Pesklevis Wayne Thompson

#### Survey Editors

Corinne Thomas Janna Willard Krista Wiebe

#### 2018 ACDS Conference Planning Committee

Alex Stoye MirkaCare Services Elaine Caskie Echo Society Jerome Babyn Chrysalis John Stinson Community and Social Services Linda Staszko Robin Hood Association Lisa Cardinal WJS Nicole Fuhsel Leduc LINX Connect Centre Peter Stoye MirkaCare Services Richard McKay Mira Facilitation Center

#### ACDS Staff Support Christine Do Doreen Hogarth

#### Our partners and allies

Post-secondary institutions: Bow Valley College, Norquest College, MacEwan University, and the Department of Community Rehabilitation and Disability Studies, University of Calgary

Other member advocacy organizations in Alberta: Inclusion Alberta, Alberta Disability Workers Association, ALIGN Association for Community Services, Edmonton Chamber of Voluntary Organizations, Calgary Chamber of Voluntary Organizations and Alberta Home Visitation Network Association

Member associations in other provinces: Saskatchewan Association of Rehabilitation Centres

# Our Funders and Sponsors

ACDS is grateful to the following organizations for their financial support this year

Funders

λ Government

Sponsors







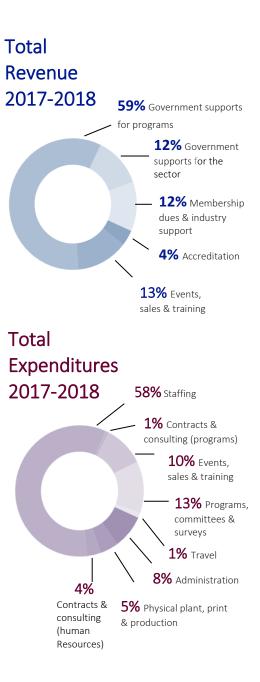






# **Financial Summary**

	2017-2018	2016-2017
REVENUE		
Program Revenue		
Accreditation	67,540	51,713
Events, Sales & Training	223,436	290,366
Government Support For Programs	1,003,060	929,660
Other Income\Interest Received	5,111	4,049
Sector Support Revenue		
Government Support For The Sector	209,000	209,000
Industry Initiatives		52,216
Membership Dues & Industry Support	208,900	199,725
TOTAL REVENUE	1,717,047	1,736,729
EXPENSES		
Administrative Expenses		
Administration And Professional Fees	140,524	101,455
Physical Plant, Print, Production	77,409	75,713
Human Resource Expenses		
Contracts & Consulting	59,106	81,957
Staffing	982,447	934,896
Program Expenses		
Contracts & Consulting	14,274	47,768
Events, Sales & Training	170,398	163,577
Industry Initiatives		49,277
Programs, Committees & Surveys	213,673	206,387
Travel	21,671	22,453
TOTAL EXPENSES	1,679,502	1,683,482
Net Surplus (Deficit)	37,545	53,247



# 45 Years of ACDS

#### **Provincial Context**

#### **ACDS Developments**

1971 – 1985	PREMIER PETER LOUGHEED (Progressive Conservative Party)		
	Sexual Sterilization Act repealed Services for the Handicapped (SFH) program created	1972	A group of sheltered workshop managers are supported by government to come together to facilitate cooperation with each other and with government
	Handicapped Children's Services (HCS) created	1973	Alberta Association of Rehabilitation Centres (AARC) incorporated as a membership-funded not-for-profit society
		1982	AARC receives government funding to be a collective voice for policy advocacy, standards development, and staff training for vocational services. Membership of about 30 agencies
1985 – 1992	PREMIER DON GETTY (PC Party)		
	nity-based residential arrangements funded to facilitate institutionalization. Many are parent-operated agencies	1985	AARC funded to develop accreditation standards
		1987	First Annual ACDS Spring Conference
Premier's Co	buncil on the Status of Persons with Disabilities created Brassard report <i>Claiming My Future</i> produced	1988	AARC members vote to withdraw services due to low funding for wages, but decide not to follow through on this confrontational act For the first time in ACDS history, an advocacy strategy involving all members is developed, enabling fully coordinated action
Servio	es for Persons with Disabilities (SPD) program created	1989	AARC membership extended to residential and for-profit services
1992 – 2006 PREMIER RALPH KLEIN (PC Party)			
		1992	AARC begins offering Basic Skills Training (BST). Community Rehabilitation Careers Project (CRCP) initiated to improve service quality through enhanced workforce skills
Persons with [	Developmental Disabilities (PDD) Foundation formed to fund capital projects, research, and innovation	1995	AARC Striving for Quality Accreditation Standards developed in collaboration with government and service providers BST surpasses over 1,000 learners trained since implementation
	nunity Governance Act creates six regional boards and D Provincial Board. Michener Centre Board established	1997	PDD Boards recognize AARC as a valued collaborator. AARC successfully lobbies for greater community representation at the interviews to select regional board members CRCP publishes Functional Description Manual describing community rehabilitation work
		1998	Creating Excellence Together (CET) standards approved. Job Evaluation Manual published. Membership of about 60 agencies
Zwozdes	ky report <i>Building Better Bridges</i> reviews PDD program	1999	Minister Lyle Oberg tables CET Accreditation Standards and introduces Board President Connie Cook and ED Gail Davis in the Alberta Legislature AARC's partnership with the government to create CET receives the Premier's Award of Excellence CRCP publishes Human Resources Administration Manual

# 45 Years of ACDS

Zwozdesky report results in a long awaited wage increase to community service provider staff	2001	The Treaty 7 and AARC Committee for Full Citizenship is inaugurated to develop collaborative strategies to address supports for First Nations people with disabilities A 3-year business plan is developed in close consultation with membership. Membership of about 115 agencies
	2002	AARC celebrates 30 years. First 3-year cycle of CET completed BST surpasses over 4,000 successful graduates
First Self-Advocacy Summit held	2003	PDD and AARC partner to launch and co-chair Workforce 2010, a series of collaborative initiatives to address workforce issues
	2006	AARC is renamed Alberta Council of Disability Services (ACDS) CEO Gail Davis retires and is replaced by Ann Nicol
2006 – 2011 PREMIER ED STELMACH (PC Party)		
PDD pilots new accountability and contract monitoring processes Family Managed Supports funds families to manage care directly	2007	Human Resources Crisis in the Disability Services Field is produced to enhance workforce awareness and advocacy
Six priority areas identified to increase PDD program consistency, access, responsiveness, and efficiency	2009	Human Resources Strategy implemented in collaboration with provincial and regional workforce councils
PDD administrative review conducted by KPMG	2010	Workforce Classification System implemented. Data collection tool developed. ACDS receives Community Futures Treaty 7award
2011 – 2014 PREMIER ALISON REDFORD (PC Party)		
PDD Change Initiatives Project identifies series of activities and directions from community consultations and KPMG review	2011	ACDS and members engage with the new Premier to increase awareness of the sector's priority issues and challenges
PDD program transferred to Disability Services Division Associate Minister for person with disabilities appointed	2012	ACDS and Alberta Disability Workers Association (ADWA) collaborate to work toward developing a certification process
Alberta's new Social Policy Framework released Outcomes-focused contract and performance management framework implemented	2013	ACDS advocates successfully against funding cuts to community access supports
Building Families and Communities Act repeals PDD regional boards	2014	ACDS continues to advocate for fair contracts and living wages
2014 – 2015 PREMIER DAVE HANCOCK (Interim) PREMIER JIM PRENTICE (PC Party)		
PDD boards dissolved. Administration continues via regional offices	2015	Advocacy revolves largely around PDD Safety Standards
2015 – Present PREMIER RACHEL NOTLEY (New Democratic Party)		
Over 40 consecutive years of PC Party government end Disability, Inclusion & Accessibility Division created to administer PDD program	2016	ACDS engages with new MLAs to increase awareness PDD Safety Standards successfully repealed
Fair and Family Friendly Workplace Act phases in minimum wage increases and other compensation calculations Occupational Health and Safety Act is revised	2017	Workforce Councils draw extensively on ACDS data to inform government of impact of labour changes on organizations New CET Standards launched. First Innovation Award presented CEO Ann Nicol retires and is replaced by Andrea Hesse



# **Alberta Council of Disability Services**

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